



OKANAGAN SENATE

MINUTES OF 26 OCTOBER 2017

DRAFT

Attendance

Present: Dr S. Ono (Chair), Dr Deborah Buszard (Vice-Chair) Dr K. Ross (Secretary), Mr A. Aghshahi, Dr P. Arthur, Dr P. Barber, Ms H. Berringer, Mr M. Campbell, Dr D. Carter, Dr J. Cioe, Ms K. DesRoches, Ms T. Ebl, Dr J. Eikenaar, Dean M. Grant, Ms G. Hardy-Legault, Ms M. Harper, Dr J. Johnson, Mr D. Kandie, Dr R. Lawrence, Mr K. Lee, Ms E. Lewis, Ms K. Lu, Dr J. Loeppky, Dr R. Lalonde, Dr S. Lawrence, Dr M. Legault Dr Y. Lucet, Ms M. Ly, Mr B. MacKenzie-Dale, Dr B. Marcolin, Dr C. Mathieson, Dr S. McNeil, Ms K. Morgan, Dr S. O’Leary, Dr F. Pena, Dr D. Roberts, Dean R. Sugden, Acting Dean E. Taylor, Dean W. Tettey, Ms H. Tjioe, Ms J. Tom, Dean B. Traister, Dr P. Wylie

Regrets: Dr R. Campbell, Dr J. Corbett, Mr I. Cull, Dean B. Frank, Chancellor L. Gordon, Dr J. Gustar, Dr M. Hoorfar, Dr J. Hossain, Dr J. Jakobi, Dean *Pro Tem*. J. Olson, Dr M. Reekie, Dr G. Wetterstrand.

Clerk: Mr C. Eaton

Call to Order

The Vice-Chair of Senate, Dr Deborah Buszard, called the second regular meeting of the Okanagan Senate for the 2017-2018 Academic Year to order at 3:33 pm

Senate Membership

SENATE NOMINATING COMMITTEE

The Registrar announced that as a result of the call for nominations issued, Hillary Tjioe has been acclaimed as elected to the Senate Nominating Committee until 31 March 2018 and thereafter until replaced.

Minutes of 28 September 2017

Jan Cioe
Cynthia Mathieson

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That the Minutes of the Meeting of 28 September 2017 be adopted as corrected.

Corrections: Senators Comben, Ebl, and Hossain were present.



Approved

Business Arising from the Minutes

CANVAS

In response to questions raised at the last meeting regarding Canvas, the Provost, Dr Cynthia Mathieson, advised Senate that in addition to instructors, teaching assistants and students, other persons may be granted access with the permission of the head or dean. This may include faculty members doing peer review, and administrative staff members providing technical support.

POLICY 22

The Acting Secretary, Mr Christopher Eaton, advised Senate that he had reviewed the applicability of Policy 22 for non-departmental faculties. He noted that Senator Wylie had identified a shortfall in UBC's policies and advised that should a senator wish to address the appointment of head-like positions in such faculties they should propose that to the Board of Governors or take the matter up with either the Senate Nominating or Academic Policy Committee.

Senator Wylie expressed his concern with the administration of UBC's non-departmentalized faculties suggested that he would like to either give notice of motion for the Senate to request an amendment to Policy 22, that the administration agree to apply Policy 22 to non-departmentalized faculties, or that the matter be referred to a committee.

Senator Cioe noted that the Agenda Committee discussed this matter and suggested that it be referred to the Academic Policy Committee.

Senator Wylie asked if that would be appropriate committee.

The Acting Secretary, Mr Eaton noted that the academic organization of the University was the responsibility of the Academic Policy Committee while senior academic administrative appointments were the responsibility of the Nominating Committee.

Senator Wylie replied that his primary concern was the appointment policies.

Dr Buszard suggested that we did have a policy gap and opined that the Nominating Committee should consult and engage with the Office of the University Counsel before making any recommendations.

By general consent, the issue of Policy 22 and the appointment of head-like positions in non-departmentalized faculties was referred to the Senate Nominating Committee for its review and such recommendations as it sees fit.



In light of the referral, Dr Wylie withdrew his notice of motion.

Dr Santa Ono assumed the Chair.

Remarks from the President

Dr Ono noted that he had met with Minister of Advanced Education Melanie Mark several times recently, and that she had indicated a top priority of her term as Minister was support for first nations youth students and First Nations faculty development, as well as general issues around access and affordability, including textbook and other fee costs. The Ministry has committed to increasing available funding for scholarships and bursaries, in particular graduate scholarships. The new government's platform specifically addresses this goal. The Ministry has asked UBC and the BC post-secondary education system to work more as a system; her and the government's view is that the universities are not really working in alignment and they would like to see from UBC a plan to enhance articulation within and within the college and university systems. Conversations are continuing around tech talent; a focus of the previous government. The available funding is not clear yet but we hope to have more specificity by the next Senate meeting.

In terms of federal affairs, the President advised that he had recently returned from Ottawa for a series of government meetings around the budget as part of "day on the hill" from individuals from institutions across Canada. A key goal is supporting the Naylor report. UBC has been vocal in support of urgently addressing this funding gap; \$450M in additional funding would just take us back to where we would be a decade ago for tricouncil funding. Dr Ono also mentioned that he had served the past-Governor General's panel on student mobility; it has been recognized that domestically Canadians have low mobility to other countries; the former governor general, Dr David Johnson, felt that more Canadian students needed international experiences to empower them and have positive outcomes. Some identified barriers were costs, lack of sufficient programs. In the future we will be releasing a document on "Go Global Canada" with their findings and recommendations. We want to ensure both access and diverse destinations. Finally, we have had great success this year for CFI funding. Over 20 projects, some collaborative, \$88m in funding was granted.

Dr Ono mentioned that US News and World reports is now trying to rank universities. Last year they put us as 31 in the world, 36 the year before that, and this year we are 27 and 8 in North America.

Dr Ono noted that he just returned from Rwanda. Based in Canada is the MasterCard Foundation, and it is now in year seven. They select universities to support students from Africa. There was a meeting in Kigali Rwanda to measure the impact of their support. The convening was meant to create a white paper for a strategy for the next 10 years. It is clear from that that UBC will have a significant role in future conversations.



With reference to the discussion later in the meeting on the Strategic Plan, Dr Ono noted that now was the key time to provide as much feedback as possible in its development.

Dr Cioe suggested that open-sourced textbooks was an excellent way to reduce costs for courses, especially lower level and introduction courses. He raised the issue of disparity in funding between campuses at UBC for undergraduate and graduate education. He spoke in favour of having the Okanagan have the same funding from government for graduate students as Vancouver.

Discussion on Strategic Planning

Dr Buszard presented on strategic planning development. She advised that the University's executive group hoped to present this to the Board of Governors in early 2018. The key idea currently is "Connecting People and ideas to change the world".

Senator O'Leary asked if we have done on an assessment of the outcomes from Place and Promise.

Dr Ono replied that it had a huge impact on two areas: sustainability, and indigeneity. In other areas it is less clear, especially where high level goals were not supported by implementation plans.

Dr Buszard added that Place and Promise was the foundation for Aspire at UBC Okanagan, and the fundamentals of what it means to be UBC are still core, as is community connectedness for this campus.

Dr Buszard noted that their model has people and places as the core of UBC.

Dr Roberts noted that in our research and teaching "global" is an important concept with both our people and our places.

Dean Tettey suggested that people and place should be at the heard of everything, but that these intersecting circles were meant to be like a Venn diagram

Senator Berg noted building on the advantages of our indigenous routes could be taken as taking advantage of indigenous people.

Dr Buszard agreed "advantage" was problematic language.

Senator S. Lawrence noted that some activities we do are neither global nor local; sciences can be abstract, and the humanities can study things with no current locality. He likened this to Dr Ono's comments on the importance of pure research.



Dr Ono said that disciplinary scholarship for the sake of pure excellence is there, just not at this level and that this idea needed to be given greater prominence.

A senator asked if health and wellbeing could be included.

Dr Buszard replied that this was being included, but is not visible not at this high level.

Dr Ono replied that there was a lot of specificity towards health in lower layers, but not in this guiding document.

Dr Buzard then spoke to the 3 underlying layers: innovation, inclusion, and collaboration.

Senator Ebl suggested a concern with “challenges” being used; she suggested challenges and opportunities or a different word being used.

Dr Buszard agreed.

Senator Wylie asked if anything spoke to our internal culture and inclusivity.

Dr Ono replied that yes; in particular, the importance of collaboration, shared governance and academic freedom came across in consultation as key values. Working groups are looking and specific strategies to address issues; as an example, we are looking at how to use promotion and tenure processes to encourage collaboration across units and campuses.

Dr Buszard added that working groups would work towards setting strategies and milestones to achieve high level goals.

Dr Ono said that the target date for the plan is the end of this calendar year with a goal of Board endorsement in February.

Dr Buszard added that more would be shared and more feedback requested as we became more certain and solid with our language.

Dr Roberts suggested that the bottom tagline was very anthropocentric. As an environmental engineer she suggested that we may want to say improve British Columbia, Canada and World and encompass all living creatures.

Dr Cioe suggested changing advantages to strengths in the centre circle.

Dr Buszard thanked the Senate for its input and committed to coming back to Senate and its committees for further input and review.

Remarks from the Deputy Vice-Chancellor



Dr Buszard congratulated Mina Hoorfar for being recognized for excellence in teaching by the Association of Engineers and Geoscientists of BC

Joint Report of the Admission & Awards and Curriculum Committees

The Chair of the Senate Curriculum Committee, Dr Peter Arthur, presented.

MASTER OF DATA SCIENCE AND REVISIONS TO THE INTERDISCIPLINARY GRADUATE STUDIES PROGRAM

Peter Arthur Cynthia Mathieson	}	<i>That Senate approve the new Master of Data Science (MDS) program brought forward from the Faculty of Arts and Sciences and the revised Interdisciplinary Graduate Studies (IGS) program brought forward from the College of Graduate Studies.</i>
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Senator Roberts noted that the MDS program had several two-week 1 credit courses. She asked how that would be operationalized.

The Acting Secretary noted that it does take more manual intervention because term dates and the registration system did not work well with irregular scheduling, but that UBC already had some experience with similar programs.

In response to a question from Senator Lalonde, Mr Eaton replied that a credit was normally 13-15 hours of contact time for lectures, and half that for laboratories, and his understanding was that the MDS was following that standard.

Senator Lucet confirmed that this was the case.

Approved

Academic Policy committee

The Chair of the Senate Academic Policy Committee, Dr Jan Cioe, presented.

POLICY 0-4: GOVERNANCE OF THE COLLEGE OF GRADUATE STUDIES AND PROCEDURES

Jan Coe	}	<i>That Senate approve the revisions to Policy 0-4:</i>
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Miriam Grant

Governance of the College of Graduate Studies as outlined in the attached document.”

Dr Cioe explained that this change was related to the previous resolution and would align the curricular changes to the Interdisciplinary Graduate Studies program with its administration.

Approved

FACULTY OF ARTS AND SCIENCE

Jan Coe
Wisdom Tettey

} *That Senate approve the amended Terms of Reference of the Faculty of Arts and Sciences Faculty Council as outlined in the attached document.*

Approved

Senator S. Lawrence raised a concern with the faculty not being referenced to as a community of scholars as well as a body corporate, the use of “business” in its formal work, and the faculty curriculum review committee.

Dean Tettey replied that the Faculty recognized first and foremost that it was an academic community but this document was to comply with our legislation and the legal source of the faculty’s authority.

Approved

ARTS & SCIENCES DEPARTMENTALIZATION

Jan Cioe
Wisdom Tettey

} *That Senate approve and recommend to the Board of Governors the establishment of the following departments in the Faculty of Arts and Sciences, effective as of October 26, 2017:*
Department of Community, Culture, and Global Studies
Department of Biology
Department of Chemistry
Department of Psychology



*Department of Computer Science, Mathematics,
Physics, and Statistics
Department of History and Sociology
Department of Earth, Environmental, and
Geographic Sciences
Department of Economics, Philosophy, and
Political Science.*

Senator S. Lawrence asked about the order of disciplines in the last department given that a different order was used for one of its programs.

Dr Cioe replied it was done alphabetically for the department name; the Philosophy, Politics, and Economics (PPE) program would continue to exist by that name.

Approved

ADMISSION & AWARDS COMMITTEE

UNDERGRADUATE

Marianne Legault
Catherine Comben

} *That Senate receive the report entitled “New Approach to Holistic Undergraduate Admissions,*

That Senate approve in principle the recommendations and assessment criteria set in that report; and

That Senate direct the Admissions and Awards Committee to propose amendments to UBC’s admissions requirements and the academic calendar to implement these recommendation generally, and in particular the relationship and relative weighting of the four criteria listed.

With consent of Senate, Mr Andrew Arida, Director of Undergraduate Admissions presented.

Senator Cioe suggested that the critical element was discretion. Would we have an algorithm or would it be subjective?

Mr Arida replied that we would work with faculties to know what they prioritize.

Senator Cioe asked if our systems could operate with that level of subjectivity.



Mr Arida replied that we already do it to an extent as our admissions officers already look at students from all around the world; only BC and Ontario provided enough data electronically do so evaluations electronically.

Dr Ono asked if we had singular or multiple readers.

Mr Arida replied that personal profiles are reviewed by 2-4 people. Right now, academic measures are done by 1 person.

Dr Ono asked where we factor in extraordinary circumstances.

Mr Arida replied that sometimes it does come in via the personal profile. We are looking at introducing a question where students can speak to why they made their class choices. That wouldn't be integrated into the 80% we expected to automatically admit.

Dr Ono asked how we would quantify that.

Mr Arida replied that it would have to be done on a case-by-case basis.

Senator Cioe said that the problem is subjectivity and that a second read, while administratively crushing, would help mitigate that issue.

Mr Arida suggested that one model would let the admissions advisors decide, another would have a group decision making process.

Senator Hardly-Legault asked how the personal profile was quantified.

Mr Arida replied that where that cutoff is placed basically sets what emphasis the faculty gives for the personal profile. These are competitive average, not minima.

By general consent, the time to adjourn was extended by 15 minutes.

Mr Arida clarified that this proposal was about the academic considerations not the current personal profile system.

In response to a question from a senator, Mr Arida replied that applied courses were a challenge so we only used them in considering breadth not average calculation.

Senator Lalonde asked how much the personal profile mattered in this new system.

Mr Arida replied that it depended how the faculty weighted the profile. The people who read those profiles are trained to score them against a rubric.

Senator Lalonde asked if this was different from our current practice.



Mr Arida replied yes it was different in mechanics but not principles.

In response to a question from Senator Aghshahi, Mr Arida confirmed that this proposal was only for direct-entry undergraduate programs.

Senator Ebl asked if anyone in Canada used this system.

Mr Arida replied not in Canada.

Senator Cioe commended Mr Arida on the proposal. He suggested that we will have a challenge in informing students of what we will be looking for.

Mr Arida replied that right now, students focused on particular courses they felt we cared about to the detriment of their other studies. This now makes more things matter.

A senator asked when we would be able to implement the new system if approved.

Mr Arida replied that we were aiming for September 2019.

Senator Lalonde asked if faculty specific requirements would be run by faculty councils.

Mr Arida replied that yes, because specific program requirements would have to be approved by the faculties and the Senate.

Senator Johnson asked when we could expect to see the details of the proposal at Senate.

Senator Legault said she didn't have an expected meeting for the final proposals.

Mr Arida replied that that he expected this to come forward at this time next year.

Senator Lalonde asked if this would affect transfer students.

Mr Arida confirmed that it would not change the current system for transfer students.

Approved

Curriculum Committee

The Chair of the Senate Curriculum Committee, Dr Peter Arthur Presented.

OCTOBER CURRICULUM REPORT



Peter Arthur } *That Senate approve and recommend to the Board
Cynthia Mathieson } of Governors for approval the new program
brought forward from the Faculty of Management.*

Approved

Nominating Committee.

The Chair of the Senate Nominating Committee, Dr Jannik Eikenaar, presented.

POLICY 18

Jannik Eikenaar } *That Senate approve the attached amendments to
Miriam Grant } Policy 18 and its procedures with the
proviso that the Board of Governors or the
President concur with amendments to the
Procedures to Policy 18 to change all
appointments to be made “by” a Senate to read
“by and from” a Senate.*

Dr Ono advised that in light of the concerns raised by senators and faculty members, he was proposing a compromise: to change the procedures to restore the senator members but also to add two elected faculty members to each search committee.

Senator Johnson asked how this change would be enacted: would the president add additional members under his existing powers, or amend the procedures to add additional members.

Mr Eaton clarified that in some cases Senates have taken procedural changes for approval and at other times for information as there was some disagreement at past nominating committees as to if approval was required or was delegated. Either way, if the president wishes to change the procedures it would need to be reported to the Board and the Senate. In this instance, the only change to the policy being approved would be to change the title of the Vice-President Research and International to be Vice-President Research and Innovation.

Dr Cioe asked if the President’s proposal would mean that even more senators would be required on each search committee.

Mr Eaton apologies for any ambiguity and clarified that the anti-stacking procedures would only come into play if the President added additional people rather than the procedures themselves being amended.



Approved

COMMITTEE APPOINTMENTS

Jannik Eikenaar
Jan Cioe

} *That Ms Kelly Lu be appointed to the Council Budget Committee (Academic Building and Resources Committee) until 31 March 2018 and thereafter until replaced, to replace Ms Kelsey DesRoches;*

That Ms Gillianne Hardy-Legault be appointed to the Academic Policy Committee until 31 March 2018 and thereafter until replaced, to replace Mr Arash Aghshahi;

That Ms Kristen Morgan be appointed to the Admission & Awards Committee until 31 March 2018 and thereafter until replaced, to replace Mr Daniel Kandie;

That Ms Gillianne Hardy-Legault be appointed to the Appeals on Standing & Discipline Committee until 31 March 2018 and thereafter until replaced, to replace Ms May Ly;

That Mr Arash Aghshahi be appointed to the Curriculum Committee until 31 March 2018 and thereafter until replaced, to replace Ms Hillary Tjioe;

That Ms May Ly and Mr Kyle Lee be appointed to the Learning & Research Committee until 31 March 2018 and thereafter until replaced, to replace Mr Arash Aghshahi and fill a vacancy; and

That Mr Kyle Lee's appointment to the Admission & Awards Committee and Ms Kelly Lu's appointment to the Agenda Committee be rescinded effective 26 October 2017.



Approved

Report from the Provost

Bachelor of Arts Review

By general consent, the agenda was amended to defer this item to the November meeting of Senate.

Adjournment

Seeing no other business, the meeting was adjourned at 5:41 pm.