Attendance

Present: Dr. R. Windsor-Liscombe (Vice-Chair), Mr. B. J. Silzer (Secretary), Dr. B. Arneil, Mr. J. Aulakh, Dr. N. Banthia, Dr. J. D. Berger, Dr. G. Bluman, Prof. C. Boyle, Ms. S. Brkanovic, Dr. M. Bryson, Dr. L. Chui, Dr. E. Dean, Dr. J. Dennison, Ms. D. Diao, Dr. W. Dunford, Vice-President D. Farrar, Dr. D. Fielding, Dr. W. Fletcher, Ms. M. Friesen, Dean N. Gallini, Mr. C. L. Gorman, Dr. S. Grayson, Dr. L. Gunderson, Dr. P. G. Harrison, Dr. R. Irwin, Dean M. Isaacson, Dean M. Isman, Dr. B. S. Lalli, Mr. T. Leaver, Mr. A. Lee, Mr. R. Lowe, Dr. M. MacEntee, Dr. P. L. Marshall, Dr. W. McKee, Dr. D. McLean, Mr. W. McNulty, Mr. A. Mohan, Mr. R. Pan, Dean S. Peacock, Dr. J. Plessis, Mr. L. Powell, Mr. G. Rawle, Ms. E. Rennie, Dr. K. Russell, Dr. J. Sarra, Ms. A. Shaikh, Dean C. Shuler, Dean R. Sindelar, Dr. R. Sparks, Dr. B. Stelck, Mr. R. Taddei, Principal pro tem. J. Thompson, Dr. S. Thorne, Mr. H. Tse, Dr. P. Ward, Dr. D. Weary, Dr. R. Wilson, Dr. R. A. Yaworsky, Dr. J. Young.

Regrets: President S. J. Toope, Dr. P. Adebar, Mr. T. Ahmed, Dean M. A. Bobinski, Mr. P. T. Brady, Dr. J. Brander, Dr. H. Burt, Dean B. Evans, Dr. C. Friedrichs, Dr. D. Griffin, Dr. R. Harrison, Dr. R. Helsley, Mr. A. Ionescu, Ms. J. Khangura, Ms. W. King, Dr. S. B. Knight, Mr. D. Leung, Dr. A. McAfee, Dr. T. McDaniels, Dean D. Muzyka, Principal L. Naismith, Dr. P. Potter, Dean J. Saddler, Mr. B. Simpson, Dean G. Stuart, Ms. M. C. Tee, Dean R. Tierney, Dr. M. Upadhyaya.

Recording Secretaries: Mr. C. Eaton and Ms. G. Vallée.

Call to Order

Vice-Chair Dr. Windsor-Liscombe called the Senate to order in the absence of the President.

Chancellor Allan McEachern and Chancellor Emeritus William L. Sauder

Dr. Windsor-Liscombe noted with sadness the recent passing of Chancellor Allan McEachern, and also remarked that Chancellor Emeritus William L. Sauder had passed away only one month
earlier. Senators observed a moment of reflection in memory of both Chancellors’ great service to the University and to the Senate.

Senate Membership

Secretary Brian J. Silzer presented the membership items.

REPRESENTATIVES OF THE CONVOCATION AND THE JOINT FACULTIES TO THE SENATE

Mr. Silzer had circulated the following report for information.

Pursuant to Section 16 (1) of the University Act, this memorandum is to inform you that as a result of the Calls for Nomination issued on 12 November 2007, we have received and accepted twelve (12) nominations for the position of Convocation Senator and ten (10) for the position of Joint Faculties Senator. The deadline for nominations was 7 December 2007.

Twelve positions were available for Convocation Senators; as such, pursuant to Section 15 of the Act I am happy to inform you that the following persons are acclaimed as elected as Convocation Senators from 1 September 2008 until 31 August 2011 and thereafter until their successors are elected:

Mr Gavin Ll Dew, BA (Brit. Col.)
Ms Andrea A Dulay, BA, BEd, MEd (Brit. Col.)
Mr Christopher L Gorman, BA (Brit. Col.)
Ms Deborah Herbert, BA (Carleton), MA (Brit. Col.)
Dr Stanley B Knight, BEd (Brit. Col.), MEd, PhD
Dr Bikkar S Lalli, PhD (Brit. Col.)
Mr Dean Leung, BASc (Brit. Col.)
Mr William McNulty, BPE, MPE, MA (Brit. Col.)
Mr Clint F Meyers, BComm (Brit. Col.)
Mr Gerald W Podersky Cannon, BA, MA (Brit. Col.)
Mr Des Verma, MEd (Brit. Col.)
Dr Ronald Yaworsky, BASc (Windsor), MEng, PhD (Brit. Col.)

Ten positions were available for Joint faculties Senators; as such, pursuant to Section 15 of the Act. I am happy to inform you that the following persons are acclaimed as elected as Joint Faculties Senators from 1 September 2008 until 31 August 2011 and thereafter until their successors are elected:
DECLARATION OF VACANCY

Mr. Silzer declared a vacancy for one representative of the Joint Faculties to replace resigning Senator Dr. Donald Paterson for the remainder of the Senate term ending August 31, 2008.

Minutes of the Previous Meeting

That the minutes of the meeting of December 12, 2007 be adopted as circulated.

Carried.

Business Arising from the Minutes

REPORT FROM THE ADMISSIONS COMMITTEE ON BC PROVINCIAL EXAMINATIONS

PROVINCIAL EXAMINATIONS DECISION TIMELINES

As a member of both the Vancouver Senate and the Okanagan Senate, Dean Isaacson reported that the Okanagan Senate had discussed the proposal to remove provincial examinations as admission requirements for BC students at its January 2008 meeting. Okanagan Senators had suggested that, if either Senate wished to take action on any future proposal, it would be necessary to reach a decision in the spring of 2008 so as to permit publication of the changes in the University’s recruitment publications and to give sufficient notice to prospective students with
respect to September 2009 admissions. Dean Isaacson recalled that the Vancouver Senate had requested that its Admissions Committee undertake a review of admissions policies and report back by December 2008. In light of the Okanagan discussion, Dean Isaacson suggested that an earlier report would be necessary.

**PROVINCIAL EXAMINATIONS AND THE UBC SYSTEM**

Dean Isaacson stated that some Senators had suggested that the question of whether to require provincial examinations should be decided for the UBC system, rather than separately by each of the campuses. Dean Isaacson reminded Vancouver Senators that system-wide matters could be either referred to the Council of Senates for decision or considered jointly by the two campus-based Senates through collaboration between their respective Committees. Dean Isaacson suggested that the Admissions Committee engage the latter of the two mechanisms to deal with the matter of provincial examinations. Admissions Committee Chair Dr. Berger reported that he was working to establish a sub-committee of the Admissions Committee to conduct the review requested by the Vancouver Senate.

Dean Isaacson referred to a recent discussion at a meeting of chairs of Senate Committees about an apparent “blurring” of the distinctions between Senate policies, procedures, and the implementation thereof. The consensus had been that the Senate’s role in each of these areas should be more clearly defined. Dean Isaacson expressed concern that, even though the Senate had defeated motions to implement Option C and to consider Option B, as outlined in the Admissions Committee report on provincial examinations, one of these options might be implemented through changes to letters of offer or other admissions procedures. He suggested that the Admissions Committee monitor the situation to ensure that changes amounting to new policies were not inadvertently implemented without the oversight of the Senate. Dr. Berger described these issues as pertinent to the work of the Admissions Committee. Dr. Windsor-Liscombe suggested
that the Admissions Committee could also consider proposing revisions to its terms of reference in order to clarify the Committee’s role.

In response to a question, Dean Isaacson clarified that he was not proposing that the December 2008 deadline for a report from the Admissions Committee be changed because the deadline did not preclude the Committee from reporting earlier.

Admissions Committee

Committee Chair Dr. Berger presented the reports.

CONDITIONAL ADMISSION PROGRAM FOR INTERNATIONAL APPLICANTS TO GRADUATE PROGRAMS

The Committee had circulated a proposal to establish a Conditional Admission Program (CAP) for International Applicants to Graduate Programs for highly qualified applicants who did not meet the English Language Admission Standard. CAP participants would be offered conditional admission and would be expected to successfully completed a prescribed term of study in the Intensive Academic English Program (IAEP) at the UBC English Language Institute prior to entry to a graduate program.

\[
\text{Dr. Berger} \quad \text{Dr. MacEntee} \quad \text{That the Senate approve the Conditional Admission Program for International Applicants to Graduate Programs, commencing September 2008.}
\]

DISCUSSION

Dr. Arneil noted that minimum scores for three of the tests were listed as “under determination.” Vice-President Farrar responded that one of the tests was still in development, and that UBC staff were working to determine minimum scores for all three of the tests in question.
AMENDMENT BY CONSENT

Referring to Vice-President Farrar’s memorandum to the Admissions Committee dated December 7, 2007, Dr. Bluman drew attention to the phrase, “do not quite meet the UBC English language admission standards.” In the interest of clarity, Dr. Bluman asked that “quite” be deleted. Dr. Berger agreed.

ADMISSION REQUIREMENTS FOR THE FACULTY OF SCIENCE

The Committee had circulated a proposed Calendar entry on International Baccalaureate (IB) and Advanced Placement (AP) credit for first-year Physics courses in the Faculty of Science. The proposed changes were intended to make more specific the recognition given for IB and AP courses and to distinguish Higher Level from Standard Level IB courses.

Dr. Berger  
Mr. Lee  

\{ That the Senate approve the revised Calendar entry on International Baccalaureate and Advanced Placement credit for applicants to the Faculty of Science, commencing September 2008. \}

DISCUSSION

Dr. Paul G. Harrison noted that this change would constitute the first time that UBC would recognize specific Standard Level IB courses, and that the change would assist in recruiting qualified high school students. In response to a question from Dr. Bluman, Mr. Silzer indicated that Enrolment Services could provide data about how many students enter UBC with IB credit. In response to a question about practices at other universities, Dr. Harrison stated that, while many other universities recognized Higher Level IB courses, some also recognized Standard Level courses.
ADMISSION REQUIREMENTS FOR THE FACULTY OF FORESTRY

The Committee had circulated a proposal to slightly broaden the range of high school science courses that could be presented by applicants to the Bachelor of Science in Forestry, the Bachelor of Science in Natural Resources Conservation, and the Bachelor of Science in Forest Sciences programs.

Dr. Berger
Dr. Marshall

{ That the Senate approve the changes to the admission requirements for applicants to the Faculty of Forestry, commencing September 2008. }

AMENDMENT OF THE REPORT BY CONSENT

Dr. Bluman suggested that the Calendar entries for the Bachelor of Science in Natural Resource Conservation and the Bachelor of Science in Forest Sciences be amended as follows (addition in bold): “...Principles of Mathematics 12 and one of Biology 12 or Chemistry 12 or Physics 12,...”

The amendment was accepted by consent.

Library Committee

MACMILLAN LIBRARY CLOSURE

Committee Chair Dr. Gunderson presented an oral report on the closure of the Macmillan Library, as requested at the September 2007 Senate meeting. The Committee had discussed the matter at a meeting held in January 2008. Dr. Peter Ward, University Librarian pro tem., had advised the Committee that the closure of both the Macmillan and the Mathematics Libraries was the result of the need for the UBC Library to operate within budgetary constraints while still meeting its overall mandate for service to the University and the community. Dr. Ward had reported that it cost approximately $100,000 per annum to staff a branch library, and the decision had been taken to reallocate those resources. Dr. Ward had indicated that all affected academic
units had been consulted prior to the closures. The Macmillan Library collection had been relo-
cated to Woodward Library. Dr. Gunderson noted that, while some students then needed to walk
further to access the collection, the Woodward Library offered longer hours of service than had
the Macmillan Library.

Dr. Gunderson reported that student members of the Library Committee had expressed great
concern about an apparent lack of consultation with students. Students were also displeased with
the timing of the closure, which occurred just prior to a final examination period. One Library
Committee member had observed, however, that budget cuts sometimes required quick decision
making. Dr. Ward had acknowledged that there may be the need for additional closures in the
future.

Dr. Gunderson recalled from the meeting of the Library Committee a consensus among Library
Committee members that the closure of the Macmillan Library had been managed in a reason-
able manner. Members also felt that, should it become necessary to consider future closures, the
University must make every effort to be consultative and transparent in its decision-making pro-
cesses. Dr. Ward had agreed.

DISCUSSION
In response to a question from Dr. McKee, Dr. Ward stated that there had not been the opportu-
nity to consult the Library Committee prior to the closure because the January 2008 Library
Committee meeting had been the first scheduled meeting of that Committee in over a year.

Ms. Brkanovic expressed concern that the oral report delivered by Dr. Gunderson did not articu-
late clearly enough the lack of consultation with students and the Library Committee prior to the
closure. Dr. Ward stated that he understood the issues raised by the students and that the Library
would endeavour to make future processes as open as possible.
Dr. Marshall stated that, although he could not speak for the Faculty of Land and Food Systems, the Faculty of Forestry had been consulted prior to the closure. The Faculty had discussed the potential closure at a Faculty council meeting, where student representatives had been present.

DISCUSSION ON THE MOTION

There was some discussion about whether the motion ought to require the development of a policy or a procedure. Dr. Paul Harrison stated the opinion that it would be more reasonable to request that the Library Committee develop a policy or statement of principles. Dr. Bryson expressed the opinion that the Senate was not the place to set policy for the Library, and suggested that the Senate should instead serve in an advisory role to the Library on such matters.

AMENDMENT TO THE MOTION BY CONSENT

The motion was amended as follows, by consent:

Ms. Rennie
Ms. Brkanovic

That the Library Committee be directed to make recommendations to the University Librarian on a policy for consultation with student constituencies in the event of any future library closures.

The amended motion was put and carried.
Tributes Committee

Committee Chair Dr. Thorne presented the reports.

MEMORIAL MINUTES

The Committee had circulated the following memorial minutes for former Senators who had recently passed away.

Dr. John James Ramsay Campbell

A native of Vancouver, Dr. Jack Campbell was born on March 29, 1918. He obtained a Bachelor of Science in Agriculture from the University of British Columbia in 1939 and a Ph.D. from Cornell University in 1944. In the late 1940s, he accepted a position at UBC in the Faculty of Agriculture and quickly rose to the rank of Professor and eventually became the Head of the Department of Dairying. In 1965, Dr. Campbell was appointed the Head of the Department of Microbiology, where he remained until his retirement in 1983. Under his leadership, the Department of Microbiology earned the reputation of being one of the best in its field in Canada. Dr. Campbell was also an active member of the UBC Senate, serving a total of three terms as a representative of the Faculty of Agriculture and the Joint Faculties.

Beyond his administrative and scientific work, Dr. Campbell influenced UBC in other ways. He was an early president of the Faculty Association and played a key role in setting up the Biomedical Discussion Group. Through the Discussion Group and because of his conviction of the importance of biochemistry in the biological sciences, Dr. Campbell was instrumental in ensuring the viability of the discipline at UBC.

Outside of the University, he was a charter member of the Canadian Society of Microbiologists and served as President of the Society in 1974. He was also a member of the American Society for Microbiology and was elected a Fellow of the Royal Society of Canada in 1961.

Dr. Campbell’s legacy is rich and far-reaching, both on a personal and professional level. He will be greatly missed by all who shared his life.

Dr. Benjamin Nelson Moyls

Dr. Benjamin Moyls was born in Vancouver on May 1, 1919. After attending Kitsilano Secondary School, he went on to continue his education at UBC and Harvard University. Dr. Moyls served in the Royal Canadian Navy as an officer during World War II. Upon completion of his Ph.D. in Mathematics, he began his storied teaching career at UBC and went on to become the department Head. He also served as the Acting Dean of the Faculty of Graduate Studies and the Director of Ceremonies and was a member
of the UBC Senate as a representative of the Joint Faculties and the Acting Dean of the Faculty of Graduate Studies.

Dr. Moyls enriched the lives of many UBC students and was an outstanding teacher and mentor. His scholarly contributions, along with selfless administrative services to the university are accomplishments that bring tremendous pride to all those who have known him.

**Dr. William L. Sauder O.C., O.B.C.**

Dr. William L. Sauder was an honorable and generous individual whose immense contributions have had a profound impact on higher education in British Columbia, benefiting students for generations to come. Dr. Sauder graduated in 1948 with a Bachelor of Commerce degree. He returned to UBC as a member of the Board of Governors, and was later appointed Chair of the Board. He was awarded an honorary Doctor of Laws from UBC in 1990 and served as Chancellor of the University from 1996 to 2002.

Dr. Sauder’s contributions to education and health research at UBC are almost immeasurable. He served the university in several capacities, including two terms as Chancellor. Thanks to his and his family’s generosity, UBC has two Chairs and two Professorships in infectious and viral disease research, cardiology and stroke research. In 2003, he endowed the Faculty of Commerce and Business Administration with the largest single private donation ever made to a Canadian business school with a gift of $20 million. From 2003 onward, he continued to be involved in the growth of the business school and served on its faculty advisory board.

Among his other contributions, Dr. Sauder served as a director of the Toronto Dominion Bank, the British Columbia Development Corporation, the Heart and Stroke Foundation of B.C. and the Yukon, and on the executive committee of the board of directors of BC Hydro. He was also a director of the World Presidents’ Organization. In 2004, he was a recipient of the Order of British Columbia and, in 2005, was awarded the Order of Canada for his services and contributions.

Dr. William Sauder was an exemplary citizen. He was one of the builders of modern British Columbia in business, in education and in community life and a strong advocate for creating opportunities which will benefit students for generations to come.

*Dr. Thorne  Dr. Sparks*  
*That the Memorial Minutes for Dr. John. J. R. Campbell, Dr. Benjamin N. Moyls and Dr. William L. Sauder be entered into the Minutes of Senate and that a copy of the memorial minutes be sent to the families of the deceased.*

Carried
Reports from the Vice-President, Academic & Provost

Vice-President Farrar presented the reports.

UBC POLICY #17: APPOINTMENT OF REGISTRAR AND LIBRARIANS

Dr. Farrar had circulated a proposed revision to UBC Policy #17: Appointment of the Registrar and Librarians as the most recent in a series of senior appointments policies requiring approval of both the Senates and the Board of Governors.

\begin{verbatim}
Vice-President Farrar
Dr. Ward
\end{verbatim}

That the Senate rescind the previous Policy 17 and approve the new Policy 17 as presented.

Carried.

UBC POLICY #18: APPOINTMENT OF DESIGNATED SENIOR ACADEMIC ADMINISTRATORS

Vice-President Farrar had circulated a proposed revision to UBC Policy #18. As part of the revision, the Policy would be retitled from “Appointment of Vice-Presidents and Deputy Vice-Chancellors” to “Appointment of Designated Senior Academic Administrators.” The Vice-President withdrew the proposal from Senate consideration, explaining that students had raised some issues that he wished to take some time to consider. He indicated that he hoped to have the Policy ready for consideration for approval at the next regular meeting of the Senate.

Dean Isaacson noted that the draft Policy did not pertain to Vice-Presidents other than the Vice-President, Academic and the Vice-President, Research. Upon recognition by the Chair, Mr. Eaton explained that, although the Board had determined that Senate approval was not required for policies on the appointment of non-academic vice-presidents, he understood that it was the intent of the Chair of the Board of Governors to consult the Senate on such policies prior to their consideration for approval by the Board of Governors.
Dean Isaacson also pointed out that the advisory committee for the selection of the Vice-President, Academic & Provost did not necessarily include a dean, and that this had caused some discussion on one previous occasion when a dean was not appointed. He expressed the opinion that, in order to ensure consistency with the committee structure for other vice-presidents (where advisory committees include at least one direct report), this advisory committee should also specify the inclusion of one dean.

In response to a question from Dr. Windsor-Liscombe, Vice-President Farrar confirmed that the revised version of Policy #18 would be circulated to the Nominating Committee prior to presentation to the Senate for approval.

**Reports from the Associate Vice-President, Enrolment Services & Registrar**

Mr. Silzer presented the reports.

**ENROLMENT 2007/2008**

Mr. Silzer had circulated for information a series of reports on domestic and international, undergraduate and graduate, and headcount and full-time equivalent enrolment statistics by Faculty and program across the UBC system.

Mr. Lee expressed appreciation for the comprehensive nature of the report and asked whether there were available statistics on financial support for students from low-income families. Mr. Silzer stated that this issue was monitored by the office of Student Financial Assistance and Awards. He drew attention to UBC Policy #72, which stated that no qualified student would be turned away from UBC for financial reasons alone, adding that UBC was one of only two universities in Canada to have such a policy. He suggested that interested Senators contact Ms. Barbara Crocker in the Office of Student Financial Assistance & Awards for more information.
Mr. Aulakh noted the relatively low rate of participation by Aboriginal students and asked what was being done to address this concern. Mr. Silzer agreed that this was an important issue, adding that it had been cited in the recent *Campus 2020* report. He stated that components of the solution would include making enhancements to the K-12 education system to better support Aboriginal students, finding ways to more accurately determine how many Aboriginal students there were in the UBC community, improving financial assistance, and considering modifications to the admissions process.

Mr. Aulakh asked what efforts were being made to address under-enrolment at UBC Okanagan. Mr. Silzer stated that the initial UBC Okanagan growth targets had been overly ambitious, given the finite number of prospective students in the Okanagan region. UBC Okanagan continued to strive to recruit as many qualified students as possible, and improvements to on-campus housing and other facilities were proving helpful in that endeavour. Mr. Silzer noted that the post-secondary arena within BC had become more competitive in recent years, and that students had more choices than ever before.

In response to a question from Dr. Paul Harrison about UBC Vancouver, Mr. Silzer stated that UBC Vancouver continued to meet its funded enrolment targets. Considering both Okanagan and Vancouver statistics, the UBC system was at 98% of its funded capacity.

**ACADEMIC YEAR 2008/2009**

Mr. Silzer had circulated for information key dates for the 2008/2009 UBC Vancouver Academic Year.
Report from the University Library pro tem.

University Library pro tem. Dr. Peter Ward presented the report.

2006/2007 REPORT OF THE UNIVERSITY LIBRARIAN TO THE SENATE

Dr. Ward had circulated a link to the electronic version of the 2006/2007 Report of the University Librarian to the Senate, which was available at: www.library.ubc.ca/home/UBC_RS_2006-07_fa.pdf.

Themes from the 2006/2007 year for the Library included the following:

- The continued growth of the distinctly different UBC Okanagan branch within the unified UBC Library system.
- The enormous and pervasive impact of information technology (IT) on the Library. Approximately two-thirds of the Library’s budget was spent on IT-related expenses, compared to less than one third five years earlier.
- The need to refresh technical infrastructures approximately every five years.
- The institutional context for funding libraries. The Library’s funding over the previous five years had remained relatively constant over the previous five years, with some areas of the system suffering cutbacks.
- The closure of the Macmillan and Mathematics branch libraries, with most of the staff receiving offers of other positions within the system. The plan was to reduce staff incrementally, while also redistributing staff resources to maintain service levels.
- Reductions in funding for collections, due to funding remaining constant during a period of inflation. Dr. Ward noted that the recent strength of the Canadian dollar had been of some benefit with respect to acquisitions.
- The planned opening of the south wing of the Irving K. Barber Learning Centre. Within three to four years, a fully functional Learning Centre would offer the UBC community a wide new range of services.

Despite the challenges, Dr. Ward described the report as a “good news” story about a library system responding to substantial changes. While remaining optimistic, he acknowledged that the Library had a great deal more to accomplish that it was currently able.
DISCUSSION

Dr. Dennison noted that the manual cranks on the shelves in the Koerner Library were somewhat difficult to operate. Dr. Ward acknowledged the issue, but noted that the power-driven version of those shelving units were less reliable and more expensive to maintain.

Report from the Faculty of Medicine

Dr. McLean presented the report in the absence of Dean Stuart.

VOTING MEMBERSHIP IN THE FACULTY OF MEDICINE

The Faculty had circulated a proposed change to the voting membership in the Faculty of Medicine. Dr. McLean explained that the changes related to student representation on Faculty Council, in light of the recent disestablishment of the School of Rehabilitation Sciences and the establishment of two new departments in its place.

\[
\text{Dr. McLean} \quad \text{Dr. Sparks} \quad \text{That Senate approve the proposed revisions to membership in the Faculty of Medicine.} \quad \text{Carried.}
\]

Proposed Agenda Items

None.

Other Business

MEETING OF CHAIRS OF SENATE COMMITTEES

Dr. Windsor-Liscombe reported for information about a recent meeting of the chairs of all standing committees of the Senate. Issues of interest to the group included:

- Committee terms of reference.
- A problem identified by Student Senators involving scheduling conflicts between their academic responsibilities and meeting times for the Committees of Senate, including the feasibility of permitting student committee members to send proxies or alternates.
Other Business, continued

• The central role of the Senate in university governance, and the importance of the Senate being made aware about upcoming policy changes early enough to allow for meaningful participation.

• The need for ongoing communication between representatives of the Senate and, *inter alia*, the Office of the President, the Office of the Vice-President, Academic & Provost, the Board of Governors, the Okanagan Senate, and the Committee of Deans.

• Academic building needs, and the permeability of the academic perspective into all areas of UBC business.

• Student mobility between UBC campuses.

Adjournment

There being no further business, the meeting was adjourned. The following regular meeting of the Senate was scheduled for February 27, 2008.